

## Message Text

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PAGE 01 NIAMEY 01834 222003Z

ACTION AF-10

INFO OCT-01 ISO-00 SS-15 MMO-01 PER-01 AID-05 ICA-11

PC-01 SP-02 NSC-05 SIG-03 /055 W

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FM AMEMBASSY NIAMEY

TO SECSTATE WASHDC 0054

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E.O. 11652: N/A

TAGS: AMGT, PFOR, XA

SUBJ: GOALS, OBJECTIVES AND RESOURCE MANAGEMENT (GORM)-NIGER

REF: STATE 69374

PERSONNEL	DIRECT HIRE	CONTRACT
U.S.	LOCAL U.S.	LOCAL

STATE	11	50(31 -- --
AID	40(9)	25(-31) 30(11) 15
ICA	1	7
PC	4	5

PROGRAM	OPTIMAL	INCREASE
STATE(S&E)	340,000	68,000
AID	21,279,000	10,278,000
PC	546,000	104,000
ICA	145,577	29,423
SELF HELP	50,000	-----
TOTAL	22,360,577	10,479,423

ADMINISTRATIVE SUPPORT

STATE 839,788 161,958

AID 6,373,00 2,385,700

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PAGE 02 NIAMEY 01834 222003Z

ICA 75,716 9,861

PC 300,000 66,000

TOTAL 7,588,504 2,623,519

2. AS ABOVE FIGURES MAKE CLEAR, OVERWHELMING MAJORITY OF U.S. RESOURCES IN NIGER (91 O/O) ARE RELATED TO AID PROGRAMS. GIVEN OUR OBJECTIVES WHICH FOCUS HEAVILY ON ECONOMIC DEVELOPMENT, THIS IS

AS IT SHOULD BE. OTHER AGENCY RESOURCES ARE MINIMAL BY COMPARISON-- STATE 4 PERCENT, PEACE CORPS 3 PERCENT AND ICA 1 PERCENT. STATE, PEACE CORPS AND ICA ACTIVITIES DOVETAIL WITH OUR DEVELOPMENT OBJECTIVES. IN CASE OF PEACE CORPS THE CORRELATION WITH DEVELOPMENT IS DIRECT, WITH VOLUNTEERS PLAYING USEFUL ROLE IN GON PROGRAMS. RESOURCES OF STATE AND ICA SERVE BASIC (UNLISTED BUT PRESUMABLY ESSENTIAL) OBJECTIVES OF SUPPORTING A DIPLOMATIC DIALOGUE, MAINTAINING CULTURAL EXCHANGE AND COOPERATION, AND SERVING LIMITED BUT REQUIRED FUNCTIONS LIKE CONSULAR ASSISTANCE AND GUIDANCE FOR U.S. COMPANIES AND INVESTORS.

3. OUR RESOURCE REQUEST FOR 1980, SOME \$30 MILLION, IS ADMITTEDLY LARGE, BUT INCREASED REPRESENT ALMOST EXCLUSIVELY THE FRUIT OF YEARS OF PLANNING FOR SAHEL DEVELOPMENT AND POLICY DECISIONS CAREFULLY CONSIDERED, Meticulously worked out with the GON, AND CARRYING A HEAVY COMPONENT OF POLITICAL COMMITMENT ON THE PART OF THE U.S. G. 1980 IS IN MANY WAYS THE TAKE-OFF YEAR FOR OUR POST-DROUGHT DEVELOPMENT EFFORTS IN NIGER WITH AID INPUTS MOVING FROM 10 TO 20 MILLION DOLLARS. UP TO NOW EXCEPT FOR THE CEREALS PROJECT MOST OF WHAT WE HAVE BEEN DOING HAS BEEN PRELIMINARY, START UP WORK, AND PROJECT PREPARATION. 1980 SHOULD BE THE YEAR WHEN RESOURCES IN THE 16 SEPARATE DEVELOPMENT PROJECTS WHICH WE HAVE BEEN PREPARING AND STUDYING FOR THE PAST FIVE YEARS REALLY BEGIN TO MOVE. UNFORTUNATELY 1980 MIGHT ALSO BE ABOUT THE TIME WHEN OUR COMMITMENT TO THE SAHEL, SUSTAINED OVER A NUMBER OF YEARS, BUT SUBJECT TO THE INEVITABLE EROSION OF LIMITED OFFICIAL USE

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PAGE 03 NIAMEY 01834 222003Z

TIME AND PERHAPS NO LONGER SUPPORTED BY RECENT MEMORIES OF FAMINE AND DROUGHT, BEGINS TO WANE. THE TASK OF OUR DIPLOMACY BETWEEN NOW AND THEN IS TO ASSURE THAT THIS DOES NOT HAPPEN AND THAT THE U.S. STICKS TO THE DEVELOPMENT TASK IT HAS SET FOR ITSELF AND WHICH IT HAS PROMISED TO NIGER AND OTHER COUNTRIES OF THE SAHEL.

4. A BUDGET CUTTING EXERCISE PUTS US ON THE HORNS OF A DILEMMA BECAUSE THERE IS LITERALLY NO WAY WE CAN GET TO A 5 OR 10 PERCENT REDUCTION IN OVERALL MISSION RESOURCES WITHOUT UNDERMINING SOME OF OUR DEVELOPMENT ACTIVITIES. CUTS, TO BE SIGNIFICANT, MUST INEVITABLY AFFECT PROGRAMS AND POSITIONS, I.E., THERE IS VERY LITTLE WE CAN DO BY TINKERING WITH FIGURES FOR ADMINISTRATIVE SUPPORT OF PARING FSL EMPLOYMENT THAT WOULD HAVE SIGNIFICANT IMPACT ON OUR 30 MILLION RESOURCE PACKAGE. MOREOVER, IN ENVIRONMENT OF SAHEL CUTTING BACK ON ADMINISTRATIVE SERVICES LIKE MAINTENANCE, VEHICLES, AND PROCUREMENT INEVITABLY PROVES TO BE PENNY WISE AND POUND FOOLISH. CUTS LISTED BELOW, THEREFORE, GO TO SUBSTANCE OF WHAT WE ARE DOING AND WOULD LIMIT ABILITY TO ACCOMPLISH OUR OBJECTIVES ACCORDINGLY.

5. FOLLOWING IS LISTING OF POSSIBLE CUTS IN PRIORITY ORDER

AND MOVING TOWARD 10 PERCENT OVERALL REDUCTION.

1. ELIMINATE SELF HELP PROGRAM (\$50,000) USEFUL AT TIMES,  
PROGRAM MUST BE CONSIDERED MARGINAL WHEN WEIGHED AGAINST  
FACT THAT NIGER IS BENEFICIARY OF U.S. BI-LATERAL ASSISTANCE  
PROGRAM.

2. CUT ALL AGENCIES TRAVEL BUDGET BY 50 PERCENT (\$130,000).  
THIS WOULD NOT EFFECT PORTION OF AID TRAVEL BUDGET FOR GETTING TO  
AND FROM POST, BUT WOULD SHARPLY REDUCT TDY AND REPRESENTATION  
TRAVEL OF ALL ELEMENTS OF MISSION.

3. CUT TWO AID IDI POSITIONS(\$179,000). A USEFUL PROGRAM  
BUT ON THE JOB TRAINING WOULD HAVE TO BE CONSIDERED A RELATIVELY  
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PAGE 04 NIAMEY 01834 222003Z

LOW PRIORITY IN OVER-ALL CONTEXT OF BUDGET CUTTING  
EXERCISE.

4. CUT 6 NEW AID CONTRACT POSITIONS(\$300,000).

5. CUT 4 NEW AID DIRECT HIRE POSITIONS(\$415,000)

6. CUT AID DIRECT HIRE STAFF FURTHER, CALCULATING REDUCTION OF  
\$103,000 FOR EACH POSITION ELIMINATED.

7 ELININATE OR POSTPONE START OF SAY ARRONDISSEMENT DEVELOPMENT  
PROJECT (\$2 MILLION)

8. POSTPONE RURAL ROADS PROJECT SCHEDULED TO BEGIN  
1980(\$5 MILLION)JAMES

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## Message Attributes

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**Capture Date:** 01 jan 1994  
**Channel Indicators:** n/a  
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